

Harrogate Conference Centre Kings Road Harrogate HG1 5LA

Dear Alan,

The saying goes that not all heroes wear capes. But it is also true that not all heroes wear NHS lanyards.

Last month more than 25 different organisations and over 700 people came together to achieve the unachievable - creating a safe and specialist critical care hospital in just three weeks.

The Nightingale construction team worked around the clock, seven days a week, to build this hospital in a matter of days, and to plan how it will work clinically and operationally to ensure patients can be safely cared for here, if the hospital is needed. What seemed like an impossible task at the outset was made possible by the incredible determination, commitment, and sheer hard work of your teams.

In years to come, many of you may not remember exactly what you did to contribute to the establishment of NHS Nightingale Hospital Yorkshire and the Humber, but we hope that you will always remember how working on this very special project made you feel.

You are now a part of history. This is a moment in time that will be remembered by generations and you can be proud to have played your part. Without you, we would not be here today and we are honoured to have worked alongside you.

When the UK claps for the NHS on Thursday evenings, we hope that you can hear the appreciation roaring around the country of the incredible work you have been a part of.

Each and every one of you should be incredibly proud of your contribution to the establishment of this hospital. You are all, and forever will be, part of the NHS family.

Thank you H2A for being part of Team Nightingale. You are the pride of Yorkshire and the Humber and indeed, Great Britain.

Steve Russell

Chief Executive

NHS Nightingale Hospital Yorkshire and the Humber